

### The German impact bank for the CEE region

November 2024

### Today's presenters

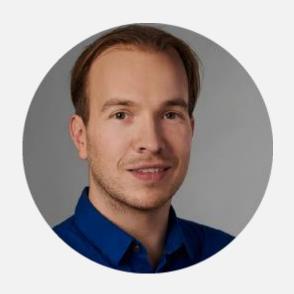


**Hubert Spechtenhauser** 

CEO

Joined ProCredit in 2021

Previously held leading positions at Commerzbank and UniCredit



**Christian Dagrosa** 

CFO

Joined ProCredit in 2017

Previously held finance positions at 
ProCredit and KPMG



### Impact-oriented business practices embedded into our DNA

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# Responsible banking in transition economies allows to combine comprehensive positive impact with attractive and sustainable returns for investors













~200k jobs supported by our SME clients<sup>(1)</sup> 64% of our loans for capital formation of clients





~20%
green loans for
renewable energy &
energy efficiency

Net-zero SBTi<sup>(2)</sup> commitment to net-zero



Extensive training part of holistic staff training

~20% of our clients are woman-owned MSMEs



### The German impact bank for the CEE region



- Frankfurt listed
- ► BaFin / Bundesbank regulated

Bank Holding



▶ 12 self-sufficient green-field banks

- 100% owned
- All 100% owned with high strategic alignment
- subsidiary
- > 20 years experience in every market









- Strategic partners on debt and equity side
- ► Strong impact orientation with similar goals and alignment on SME lending, green transition and women empowerment

#### **Strong positioning for increased scale**

11

CEE countries of operation<sup>(1)</sup>

>270k clients

balance sheet

~€10bn

#### Simple asset and liability structure

**€6.8bn** 

~20%

€7.8bn

loan portfolio

share of green loans

deposits

#### Good profitability and capitalisation, attractive payout



11.3%

14.1%

33%

RoE in 9M-24

CET1 ratio (fully loaded)

dividend payout ratio policy



### Management focused to transform ProCredit into thriving banking group

#### **Past**

**ROE**: 12%<sup>(1)</sup>

**CIR:** 60%<sup>(1)</sup>

**Loans:** €6.2bn<sup>(1)</sup>

Successful navigation through Covid Digitalisation and crisis and start of rightsizing(3) Ukraine war

New management and conversion from KGaA to AG



2014 - 2019 2020 - 2022 2023

Successful execution of "Hausbank" and "ProCredit Direct" strategy

#### **Mid-term**

**ROE**: ~13-14%

+ ~1.5pp upside potential from Ukraine<sup>(2)</sup>

**CIR:** ~57%

Loans: >€10bn

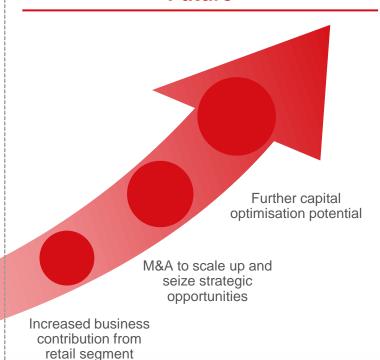
Strategic investment in growth accelerants (people, IT, branches, marketing)

Fully digital infrastructure for retail banking





#### **Future**





Realization of ProCredit's full potential

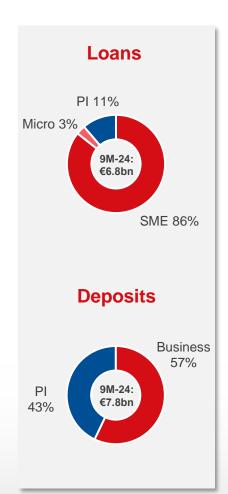


### Investment highlights

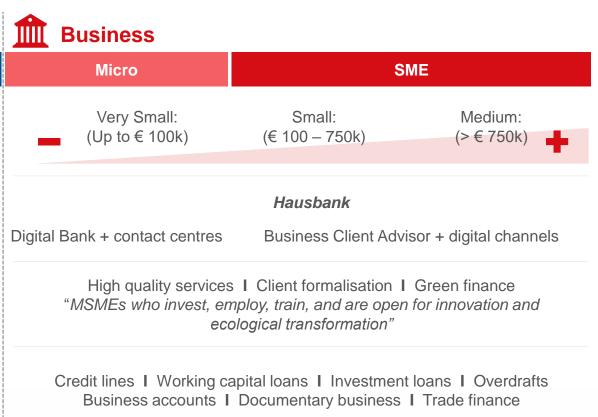
- Impact banking group regulated and listed in Germany, with diversified presence across 13 countries servicing Micro-, Small- and Medium Enterprises and Private Clients
- Focus on EU accession markets in Southern- and Eastern Europe with attractive economic growth
- Attractive and sustainable financial profile driven by organic growth, strong risk-adjusted earnings and scaling effects; group always profitable in > 20-year history
- Prudent lending practices amid high diversification, careful client selection and strong risk management reflected in low through-the-cycle cost of risk
- 5 Simple balance sheet structure reflecting plain, low-risk approach to banking
- 6 Proven track record to execute strategies and deliver financial and non-financial goals



### 1 Focus on MSME and Private Individuals as core clients



|                                      | Retail   | <b>Business</b>                                       |
|--------------------------------------|--|---|
|                                      | Private individuals  | Micro   |
| Client<br>(exposure)                 | Standardised retail  | Very Small:<br>(Up to € 100k)                         |
| Service<br>model                     | ProCredit Direct  Digital Bank + contact centres                         | Digital Bank + contact cen                            |
| Impact & business rationale          | Transparent pricing Avoid client over-indebtedness Granular deposit base | High quality ser<br>" <i>MSME</i> s <i>who inve</i> s |
| Key<br>products                      | Account services Mortgages I Consumer loans                              | Credit lines   Work<br>Business accou                 |
| # active clients<br>target multiplie |  | 26k<br>~2.0x client growth                            |

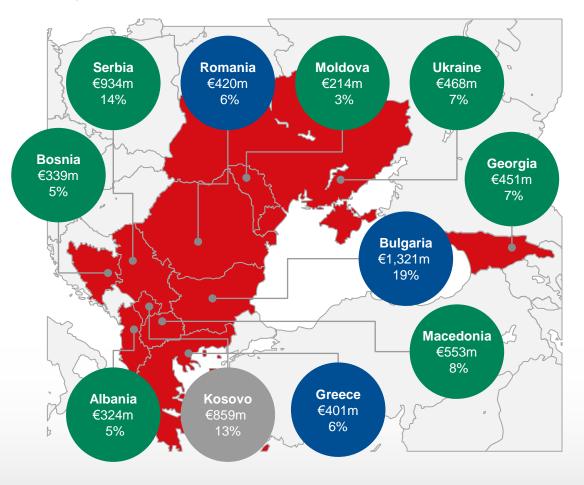


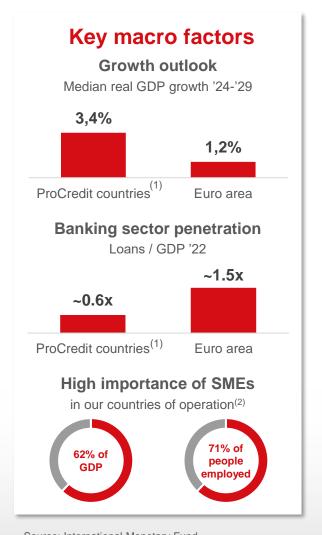
47k ~1.5x client growth

### 2 Strong regional footprint in highly attractive markets

#### **Group focus on attractive CEE region**

- Countries with high GDP growth and low banking sector penetration
- High impact potential due to elevated industrial emission levels, significant informal sector, and inadequate banking services for SMEs
- Attractive margins allowing for sustainable returns
- EU accession process major factor for positive region outlook







Source: International Monetary Fund. Note: (1) 11 ProCredit countries, excluding Ecuador and Germany. (2) 9 ProCredit countries, excluding Ecuador, Kosovo, Greece and Germany.

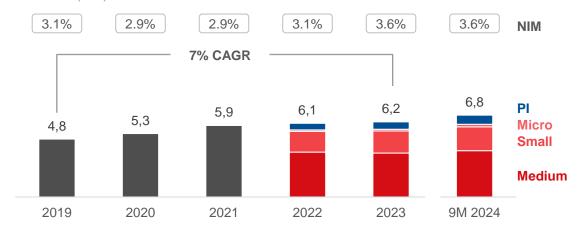
EU candidates

9M-24 Loan portfolio / % of total

# 3 Attractive and sustainable financial profile set for growth

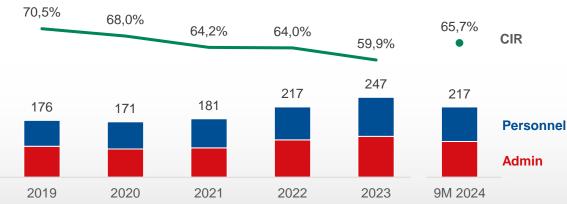
#### Track record of high loan growth at attractive margins

Loan book (€bn)



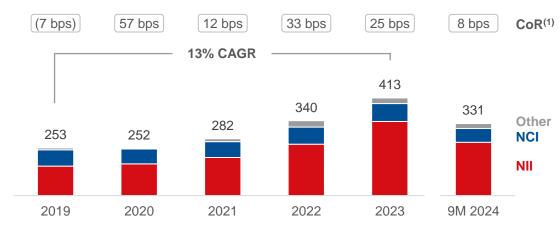
#### Efficiency well improved; strategic growth investments drive 9M-24 CIR

Operating expenses (€m)



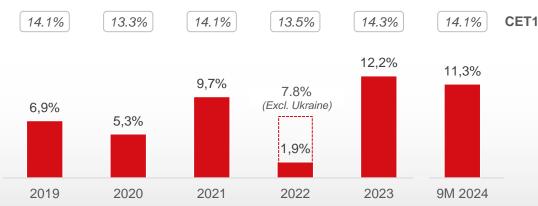
#### Strong operating income expansion at low risk costs

Operating income (€m)



#### Enhanced structural profitability at comfortable capitalisation

Return on equity (%)



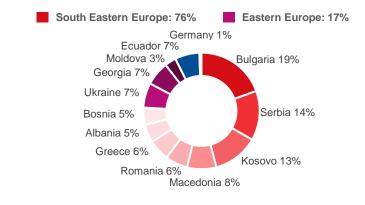
## 4 Prudent lending practices

#### **Lending Strategy**

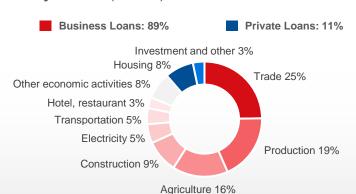
- Careful client selection and strong client relationships
- Well trained staff
- Effective credit risk assessment and monitoring
- Solid risk profile with low net write offs
- Loan portfolio quality consistently better than market

#### Well-diversified loan book





#### By sector (9M-24)



#### **Consistently low default rates**

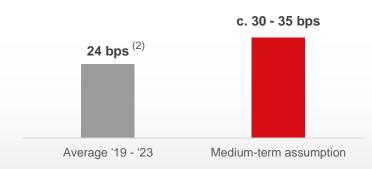
#### Share of loan portfolio in Stage 3

2.3%

group loans in Stage 3

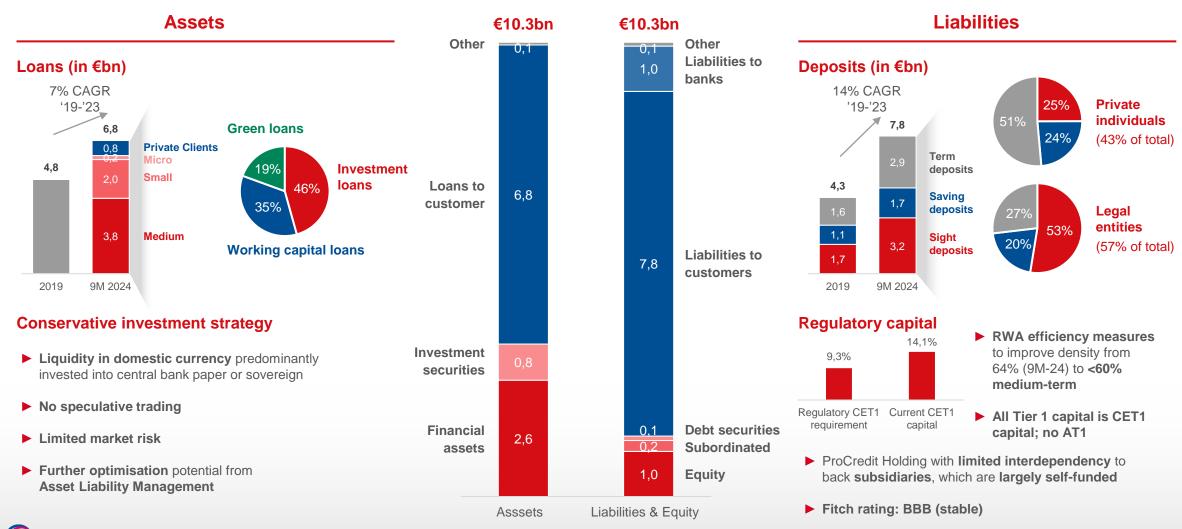
On par of average level of significant institutions in the European Union<sup>(1)</sup>

#### Low through-the-cycle cost of risk





## 5 Low-risk balance sheet with local deposit funding



## 6 Experienced Management focused to deliver on set financial goals

#### **Senior Management leading ProCredit Holding**



Hubert Spechtenhauser

CEO
Legal, Communications



Christian Dagrosa

CFO
Finance, Funding,
Investor Relations



Christoph Beeck

CHRCO
HR, Compliance, Audit



Eriola Bibolli

CCO
Retail, SME, Economics



Georgios Chatzis

CRO Risk



Dr. Gian Marco Felice

CTO
IT, Sustainability



#### **Local ProCredit banks**



Collective training in own ProCredit Academy



Shared vision with ~4,500 employees working **purpose driven** 



Clear Group framework with strict operating, business and risk guidelines



### ProCredit's medium-term ambitions

#### **Medium-term guidance**

#### >€10bn loan portfolio

(based on significant growth in # of clients)

#### Return on equity ~13-14%

(w/o ~1.5pp upside potential from Ukraine)

#### Cost income ratio ~57%

(w/o one-off effects)

#### Offer attractive dividends

(33% payout ratio in line with group dividend policy)

#### **Target operating model**



Leading bank for MSMEs in our region



Attractive bank for private clients with superior customer experience



Increased size and scale for enhanced medium-term profitability



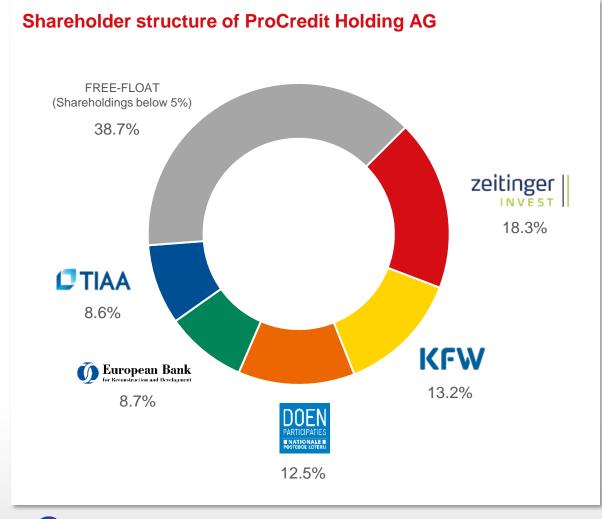
Strong sustainability commitment





### **Appendix**

### ProCredit ownership



| Frankfurt Stock Exchange |
|--------------------------|
| Prime Standard           |
| PCZ                      |
| _                        |



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